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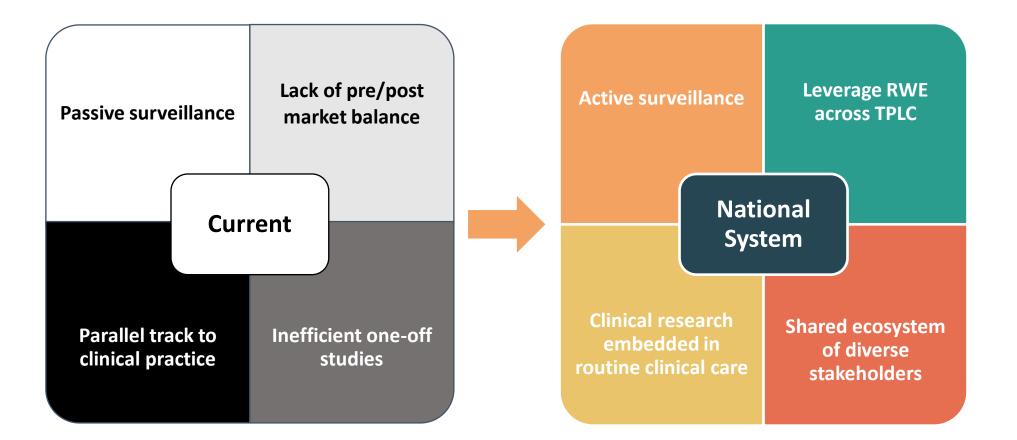
The health care ecosystem is united behind the need to improve patients' timely access to safe and effective devices as well as to improve the quality of life for patients with medical devices.

NESTcc was developed to tackle the lack of access to low cost, high-quality, and real-time evidence to support:





Enabling the responsible collection and use of Real-World Evidence (RWE) generated in the routine course of care is central to an ongoing paradigm shift.

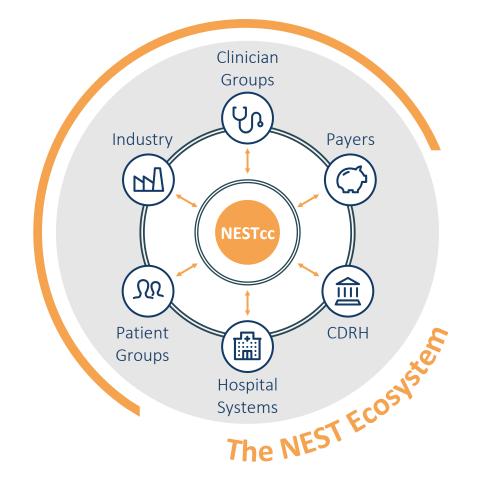


NESTCC'S ROLE IN THE ECOSYSTEM

NESTcc should serve as a catalyst to support the timely and reliable development of high-quality RWE.

- Establish **partnerships** with a range of organizations, companies, and collaborations that provide data and analytics solutions
- Set **data quality and methods standards**, provide certifications, and conduct evaluations
- Offer **products and services** of value to key stakeholders in the ecosystem to support a sustainable NESTcc





EMERGING GUIDING PRINCIPLES



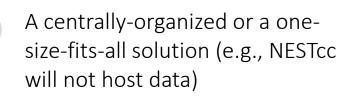
The following principles will guide NESTcc's structure and activities to help achieve its mission.

NESTcc will likely:



Have a **modular**, **flexible**, **and decentralized structure** allowing for optimal solutions taking place concurrently

NESTcc will likely <u>not</u> be:





Be a **catalyst/broker of solutions**, supporting competition between solutions X

A provider or developer of solutions



Set **data and methods standards**, provide certifications, and conduct assessments



An implementer of solutions

STRATEGIC OBJECTIVES: 2017-2022

In its first five years, NESTcc will focus on establishing an organizational structure, defining its role in the ecosystem, and building stakeholder awareness.



Governance



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Solution Discovery & Implementation



Key Functions & Sustainability



Communications & Outreach

- Establish functional governance including the NESTcc Governing Committee and Working Groups
- Identify and implement data and analytics solutions
 - Select **experienced data** partners
- Establish key functions for NESTcc as an organization
- Develop long-term sustainability plan

 Continue to engage with key stakeholders and establish NESTcc's brand identity

IMPLEMENTING STRATEGIC OBJECTIVES

To operationalize these strategic objectives, NESTcc has initiated the following key activities.





NESTcc Governing Committee Selection Complete



Data and Analytics Solutions and Partnerships In Progress



Call for Demonstration Projects In Progress



NESTcc Governing Committee represents stakeholders across the medical device ecosystem.

NAOMI ARONSON Blue Cross Blue Shield Association (BCBSA)

KATHLEEN BLAKE American Medical Association (AMA)

MARK DEEM – MDMA Nominee *The Foundry, LLC*

BILL HANLON – ACLA Nominee LabCorp/Covance

ADRIAN HERNANDEZ Duke Clinical Research Institute (DCRI) HARLAN KRUMHOLZ Yale University

ELIZABETH MCGLYNN *Kaiser Permanente*

MICHELLE MCMURRY-HEATH – AdvaMed Nominee Johnson & Johnson Medical Devices

VANCE MOORE *Mercy Health*

WILLIAM MURRAY *Medical Device Innovation Consortium (MDIC)* **JEFFREY SHUREN** FDA, CDRH

SHARON TERRY *Genetic Alliance*

DIANE WURZBURGER – MITA Nominee *GE Healthcare*

MARC BOUTIN National Health Council

TAMARA SYREK-JANSEN Center for Clinical Standards and Quality

Trade Association Nominees



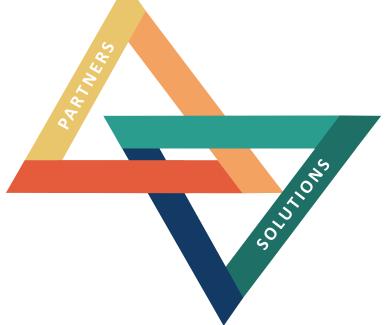




NESTcc is seeking data partners and solutions to collaborate with to advance evaluation and use of high-quality RWD from various sources.

Data and Analytics Partners:

- Health Systems: EHR, hospital billing/claims data
- Health Payers: EHR/claims data
- Registries
- Sources of patient- or devicegenerated data



Data and Analytics Solutions:

- Data network solutions
- Analytics offerings





What progress has been made?

NESTcc is seeking data partners and solutions to advance evaluation and use of high-quality RWD from various sources.



To date, memorandums of understanding (MOU) have been signed with **nine collaborators**:

Duke University Health System • Healthcore • Mayo Clinic • Mercy Health • PEDSnet • Vanderbilt University Medical Center • University of Florida Health System • Weill-Cornell Medical Center • Yale New Haven Health System



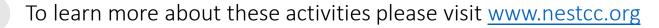
What's next?

- Establish standards for data quality and methods
- Convene Working Group on Methods and Standards
- **Develop webinars** to begin collaborating with data partners



Posted a Request for Information (RFI) and currently reviewing submissions

• Continue to review RFI submissions and **make final solution selections**





National Evaluation System for health Technology Coordinating Center

In July 2017, NESTcc issued a call for Demonstration Projects to help NESTcc develop and operationalize methods to conduct high-quality studies in the medical device space and to identify gaps that need to be addressed.

WHAT IS A Demonstration Project?

Projects that further the use of RWE within the medical device ecosystem

Why Demonstration Projects?

- **Promote scalability and identify gaps** through lesson sharing
- **Develop and operationalize methods** of evidence generation and data use in the pre- and post-market space
- **Demonstrate scalability** across healthcare systems, device types, and manufacturers
- Demonstrate impact on patients
- Inform NEST's strategy





Future Demonstration Project calls will target projects that address gaps identified during the first round of review.

What did we see in the first round?

- Proof that there are interested, high-quality projects currently underway
- Emphasis on **post-market** space
- Many projects with single sponsors representing the medical device space





What are we looking for next?

In future Demonstration Project calls, NESTcc will target projects that:

- Address the **pre-market** space
- Have **multiple sponsors**, including small medical device companies
- Relate to imaging technology, clinical labs, and Class II devices





Announce first set of Demonstration Projects

• Plan for issuing targeted set of Demonstration Projects based on gaps identified in current projects

Establish formal partnerships with key data partners

- Develop processes for evaluating data quality and robustness of analytic methods
- Identify barriers and solutions for conducting clinical research studies in the medical device, imaging, and labs spaces



Create NESTcc Organizational Structure

- Based on NESTcc operational goals and core capabilities, develop organizational structure
- Develop sustainability plan post MDUFA IV funding
- Specify how companies large and small will work with the NESTcc